RDJ ADVISORY
Tax and Advocate

www.rdj-advisory.com

COMPANY PROFILE
2026

BOUTIQUE ADVISORY. SENIOR PERSPECTIVE.

Clarity for complex decisions.

Tax, legal and corporate finance advisory for businesses in Indonesia.

Integrated advice. Practical judgement.
A clear path forward.

THE FIRM

OUR SERVICES

OUR PEOPLE

SELECTED EXPERIENCE

THE FIRM

02

Senior expertise. Personal attention.

RDJ Advisory is a boutique tax, legal and corporate finance advisory firm. We support founders, boards, CFOs and legal teams in managing fiscal exposure, regulatory complexity and business decisions.

20+

Years of professional experience behind our senior-led advisory approach.

Our work brings together taxation, transfer pricing, legal, regulatory and corporate finance perspectives. We translate complex issues into practical recommendations, supported by clear analysis and documentation.

Direct senior involvement

Engagements are handled by experienced practitioners, with clear accountability and continuity of advice.

Advice grounded in business

We connect technical analysis with the commercial context, implementation needs and potential dispute exposure.

OUR SERVICES / 01

03

Tax & transfer pricing

From day-to-day compliance to complex transactions and disputes, we help businesses understand their tax position and prepare a clear response.

TAX ADVISORY

- Tax compliance, diagnostic reviews and due diligence
- Tax planning, structuring and transaction advisory
- Tax opinions, procedures and internal controls
- Tax audit support, objections, appeals, lawsuits and judicial review

TRANSFER PRICING

- Transfer pricing documentation
- Benchmarking and economic analysis
- Risk assessment and restructuring
- Advance Pricing Agreement (APA) support
- Transfer pricing audit and dispute support

A connected view of tax risk

Compliance, commercial substance, documentation and dispute readiness.

OUR SERVICES / 02

03

Legal & corporate finance

Advice that connects legal obligations, transaction structure and financial implications.

LEGAL

- Corporate legal advice and regulatory compliance
- Mergers and acquisitions
- Contract drafting and review
- Employment law
- Litigation and dispute resolution
- Intellectual property

CORPORATE FINANCE

- Financial due diligence and business valuation
- M&A and corporate restructuring advisory
- Capital, funding and investment structuring
- Financial modelling and projections
- IPO readiness
- Post-transaction integration review

Practical advice for transactions, governance and the decisions that follow.

OUR SERVICES / 03

03

Regulatory & licensing support

Support across mining, environmental, operating and corporate requirements, coordinated with relevant technical specialists where needed.

01 Mining & natural resources

Mining business licensing (IUP); reclamation and post-mining plans; community development master plans; feasibility studies; Minerba One Data Indonesia; and changes to the technical responsible person (KTT).

02 Environment & forestry

Environmental impact assessments (AMDAL), environmental and technical approvals, and forest-area use approvals and related processes.

03 Corporate & commercial

OSS risk-based business registration; shareholding change approvals; trademark registration; and advertising tax registration.

04 Operational & sector permits

Special terminal and port licensing; occupational health and safety permits and certification; aircraft registration and safety permits; Air Operator Certificates; and electricity operational worthiness certification (SLO).

SECTOR PERSPECTIVE

04

Industry context. Informed judgement.

Our practitioners bring experience across regulated and operationally complex sectors, with a particular focus on mining and natural resources.

MINING & NATURAL RESOURCES

Tax, transactions and regulatory exposure are closely connected in mining. RDJ brings these perspectives together to support management decisions.

Coal mining / Nickel / Mining services / Energy

Energy & resources

Energy, renewables, metals and related activities.

Logistics & shipping

Transportation, shipping and freight forwarding.

Financial services

Banking and other financial services.

Manufacturing & industrial

Packaging, consumer goods and industrial businesses.

Property & real estate

Property, retail malls and related businesses.

Digital & technology

Technology businesses and digital services.

OUR PEOPLE

05

Ridzza Djumri

Founding Partner

More than 20 years of experience advising boards, executives and business owners on tax, legal, regulatory and dispute resolution matters.



His background includes senior roles at PwC, EY, Kraft Foods Indonesia, Maersk Line Group, Sinarmas Mining Group and Berau Coal Energy Tbk.

His work focuses on mining, energy, logistics, manufacturing and other regulated industries.

Industry & academic engagement

Deputy Chairman for Tax, Finance & Investment, Research & Statistics, and Event & Training at the Indonesian Coal Mining Association (APBI-ICMA).

Lecturer at the University of Indonesia in international tax, indirect tax and tax law; Senior Advisor at Klinik Pajak - Tax Center and Consulting Partner of the Universitas Indonesia Vocational Program.

2027 INDONESIA COAL OUTLOOK CONFERENCE

Panelist, Policy & Commercial Readiness Panel, Petromindo & Coalmetal Asia (3 November 2026).

Advocate | Certified Tax Consultant (C License)

Certified Tax Attorney | Customs Lawyer

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OUR PEOPLE

05

Nadiah Said

Partner and Co-Founder - Finance

A banking and financial services perspective, informed by more than a decade of practical experience.

Professional experience

Experience in funding, business development, marketing, communications and financial services, including work with Bank Muamalat Indonesia Tbk, QM Financial and CIMB Niaga Tbk.

Education & credentials

Bachelor's and master's degrees in management from the University of Indonesia, with cum laude graduation in 2004. Her credentials include risk management, mutual funds management and financial planning.

Leadership & execution

Project leadership experience includes Muamalat Berbagi Rezeki, iB Vaganza, Telkomsel Special Program and QM Financial initiatives, with responsibilities spanning marketing, sales strategy and implementation.

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OUR PEOPLE

05

Yudi S. Gardayudia

Senior Advisor - Tax

More than 30 years of service at the Directorate General of Taxes, with leadership experience in tax audit, enforcement and dispute resolution.

Tax audit & enforcement

Former Head of Audit, Collection, Intelligence and Investigation at the DGT Regional Office, South Jakarta I.

Audit policy & techniques

Former Head of the Sub-Directorate of Audit Techniques and Control at DGT Headquarters (2015-2019).

Objections & disputes

Former Head of Objections at the DGT Regional Office, West Java II, Bekasi.

Advisory focus: tax risk and compliance, internal tax controls, audit readiness and dispute strategy.

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OUR PEOPLE

05

Agung Suryanto

Technical Advisor - Corporate Finance & Governance

More than 20 years of cross-sector experience, particularly in mining, corporate compliance, risk management and organisational governance.

Leadership experience

Senior roles at PT Berau Coal included HSE General Manager, Compliance & Policy General Manager and QHSE System Compliance Manager. His work covered governance, internal controls, compliance systems and anti-bribery and corruption implementation.

Education & credentials

MBA from Institut Teknologi Bandung and a bachelor's degree in environmental engineering from Universitas Sahid. Certifications in risk management, internal auditing and financial technical analysis.

Advisory focus

Feasibility and valuation; restructuring and sustainability review; governance, risk and compliance frameworks; internal controls; and risk-based performance management.

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OUR PEOPLE

05

Legal practitioners

Ibnu Ali Tindri

Advocate - Legal

Experience in commercial and criminal litigation, intellectual property, employment, bankruptcy and regulatory matters. His practice includes negotiation, arbitration and litigation from the District Court to the Supreme Court.

A PERADI-licensed advocate and licensed intellectual property consultant, with AKHKI and HKHPM memberships and OJK registration. He holds a law degree from Universitas Trisakti and an LL.M. from Universitas Pelita Harapan.

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Risyad Arhamullah

Advocate - Legal

Experience in dispute resolution, restructuring, banking and financial institution disputes, commercial fraud and general corporate matters, including the airline sector.

A PERADI-licensed advocate with a law degree from Universitas Trisakti and an LL.M. from Universitas Pelita Harapan.

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SELECTED PROFESSIONAL EXPERIENCE / 01

06

Mining & natural resources

Representative tax advisory, legal opinion, review and dispute experience across coal mining, mineral mining and mining support services.

Selected experience may include work undertaken in prior professional roles. Client identities are anonymised where appropriate.

CURRENT ENGAGEMENT

Indonesian coal producer

Engaged to prepare a legal opinion on VAT treatment and contractual rights under barging arrangements, including potential legal remedies.

Major Indonesian coal producer

Business tax advisory.

Integrated nickel mining company

Business tax advisory.

Diversified mining group

Business tax advisory and tax review.

National coal mining company

Business tax advisory.

Established Indonesian coal producer

Tax dispute and litigation support.

Coal mining services company

Review of mining land and building tax (PBB) and business tax advisory.

Mining logistics provider

Business tax advisory for land and water transportation activities.

SELECTED PROFESSIONAL EXPERIENCE / 02

06

Business advisory & tax engagements

Representative assignments across property, technology, hospitality, energy, infrastructure and professional services.

National retail property group

Property

Transfer pricing documentation and benchmarking analysis.

Digital marketplace operator

Marketplace

Business tax advisory.

Regional hospitality technology platform

Hospitality

Business tax advisory.

Digital assets and investment platform

Financial technology

Tax opinion.

Regional data centre operator

Data centres

Tax compliance.

International infrastructure project representative

Infrastructure

Tax review for a cross-border joint-operation project.

Renewable energy company

Energy

Tax compliance.

Energy services company

Energy

Tax compliance.

Information technology company

Technology

Tax dispute and litigation support.

Indonesian law firm

Legal services

Tax review.

Client identities are omitted to preserve professional confidentiality.

SELECTED PROFESSIONAL EXPERIENCE / 03

06

Training, academic & industry engagements

Selected training assignments, academic engagements and contributions to public industry discussion.

Multinational packaging manufacturer

Manufacturing

In-house tax training.

Professional tax training provider

Training collaboration

Collaboration on in-house general taxation training.

Vokasi UI & Klinik Pajak UI

Academic engagement

Seminar speaker on "Closing the Loopholes: Global Tax Reform and the Fate of Transfer Pricing."

Tax Centre and KOSTAF FIA UI

Tax education & speaking engagements

Instructor on Tax Law (KUP Brevet C) and Indirect Tax for a leading agribusiness group. Seminar speaker on "Indonesia's Fiscal Resilience: Testing Policy Response Under Global Economic Pressure" at Menara Kompas.

Petromindo (Coalmetal Asia)

Coal mining industry | Thought leadership & industry engagement

Panelist, 2027 Indonesia Coal Outlook Conference, Shangri-La Hotel Jakarta (3 Nov 2026), on the Policy & Commercial Readiness Panel: “How Much Coal Can You Really Commit for 2027?” (RKAB, DMO, HBA, sales planning).
Opinion: “Mining Production Quotas 2026: Market Discipline and the Test of Regulatory Certainty.”
Main story: “Coal Exporters Face Tax Risks Under New SOE Export Role.”
Tax Mastery Program: “Coal Mining Tax Governance & Risk Mastery,” two-day executive workshop in Jakarta.

Kelas Tambang

Coal & mineral mining | Executive tax clinics

Coal Mining Tax Risk Clinic: "3 Areas That Deserve Early Tax Attention in Coal Mining Industry," Jakarta (28 July 2026). Mineral Mining Tax Risk Clinic 2026: "Beyond Compliance: Managing Revenue, HPM & Fiscal Risk in Indonesia's New Mineral Pricing Era," Jakarta (20 August 2026).

THE RDJ APPROACH

07

Careful analysis. Clear direction.

We aim to help clients protect and enhance business value through practical advice, sound judgement and disciplined execution.

01	Understand	Clarify the business objective, facts and regulatory context.
02	Assess	Connect the tax, legal and financial implications, supported by relevant evidence.
03	Advise	Set out practical options, key considerations and recommended next steps.
04	Support	Assist with implementation, documentation and dispute readiness within the agreed scope.

Quality / Trust / Expertise
Integrity / Reliability / Professionalism

08

RDJ ADVISORY
Tax and Advocate

Let's discuss your priorities.

For enquiries about tax, legal, regulatory and corporate finance matters.

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